



May 29, 2012

Dear Temple City Community Members:

I am pleased to present you with the annual **Budget-in-Brief** for the Fiscal Year (FY) 2012-13 City Budget. This report provides the City Council and general public with a concise overview of the City's financial planning efforts, as well as a summary of where revenues will come from and how they will be spent between July 1, 2012 and June 30, 2013.

BACKGROUND & FINANCIAL STANDING

Like many local governments nationwide, in the midst of the recent economic downturn, the City of Temple City also experienced considerable financial stress. But unlike some that have been forced into unfortunate situations of austerity and mass layoffs, an established tradition of prudent fiscal planning enabled the City to not only sustain, but elevate its level of service to the community.

Under "New Normal" economic conditions—wherein periodic episodes of revenue decline¹ can destabilize funding—the City has recognized the urgency to adopt strategic fiscal policies toward protecting core programs and services, as well as optimizing and developing available assets. As such, in FY 2010-11, the City Council made a deliberate effort toward economic recovery by shifting "From Status Quo to High-Performance." Since then, City initiatives and a general improvement in the economic climate have moved the City along toward a successful transition:

- In FY 2010-11, the City's adoption of **zero-based budgeting** reduced operating costs by approximately \$800,000. Continuing this practice ensures efficient spending and maximization of resources. (See **Creating Value** on following page.)
- Last year, the City also updated its cost-allocation plan and user-fee schedule for the first time since 1991. Verifying that user fees reflect the true costs of

¹ Recent episodes of revenue decline included a \$2 million dip in the General Fund in 2007-09, followed by a \$300,000 State raid on the City's Community Redevelopment Agency in 2010.

FY 12-13 OVERVIEW

EFFECTIVE

JULY 1, 2012 - JUNE 30, 2013

CITY BUDGET

\$28,090,140

NOTABLE TRENDS

- LOCAL REVENUES CONTINUE TO RISE
- ECONOMIC ENVIRONMENT STABILIZING

KEY INITIATIVES

- CONTINUE ENHANCING CITY SERVICES, INCREASING OPERATIONAL EFFICIENCY
- CONTINUE PROGRESS ON EXISTING PROJECTS, PROGRAMS
- CONTINUE BEST PRACTICES IN FISCAL PLANNING (i.e., zero-based budgeting, proactive collection measures, amending General Fund Reserve policy)

operating City programs and services reduces the need for General Fund subsidy.

- In conjunction with the aforementioned financial measures, the City refocused attention on strategic investment. Enabled by a healthy General Fund Reserve, the City made a one-time draw of \$867,000 for capital improvement projects, anticipated to support community and economic development efforts.
- Proactive collection measures, including code enforcement implementation as a part of the Community Preservation Program, enabled the City to recover funds previously foregone due to unavailable resources.
- Significant growth in sales, property and motor vehicle in-lieu taxes boosted the General Fund in FY 2011-12. In addition, the year closed with additional revenue savings in operational costs that increased the General Fund Reserve by \$709,000 as of June 30, 2011.
- Whereas previous years saw State raids on local funds, a more stable financial environment has also facilitated the City’s resilient recovery.

Entering FY 2012-13, projections of sustained growth, along with the continued practice of new budgeting strategies, will further enhance the City’s financial stability and economic prosperity.

CONTINUED PERFORMANCE IN FY 2012-13

Last year, the State of California abolished community redevelopment agencies². For the City, dissolution of the local redevelopment authority will mean the disappearance of \$880,000 in gross tax increment—tough news, as the City progresses on the Rosemead Boulevard Project, which was anticipated to be funded by \$1.8 million through redevelopment bond proceeds.

But despite the loss of redevelopment revenues, based on projections for FY 2012-13 the City is expected to operate with a General Fund operating surplus of \$14,770. Of the total draft City Budget of \$28,090,140, the General Fund comprises \$12,121,015 (43%).

Brief breakdowns of the City Budget and General Fund are provided in the tables below. More detailed illustrations are shown in Attachments A, B and C.

	%	TOTALS
DRAFT CITYWIDE BUDGET	100	\$28,090,140
<i>General Fund</i>	43	\$12,121,015
<i>Special Fund</i>	11	\$3,149,005
<i>Capital Improvement and Outlay</i>	46	\$12,820,120

GENERAL FUND (GF)	\$12,121,015
GF Budgeted Expenditures	\$11,441,840
GF Revenues, transfers	\$11,456,610
<i>General Fund Reserve Outlay</i>	<i>\$679,175</i>

Creating Value through Zero-Based Budgeting

When budgeting in a business-as-usual environment, appropriations generally “rollover” from previous years, with minor modifications made as needed. While this method of fiscal planning certainly comes with less hassle, the City recognizes that the current economic situation is not business as usual. Having experienced significant periodic revenue declines in recent years, the City understands the need to extract as much value as possible from every available dollar.

In an effort to optimize spending, the City adopted zero-based budgeting in FY 2010-11 as a best practice for future financial planning. Since then, staff has made annual line-by-line analyses of proposed expenditures to ensure the creation of value with available resources. Yearly evaluation of expenditures also has the added benefit of helping staff prioritize allocation of resources toward the most high-yielding programs and projects.

² Pursuant to ABx126, the State of California eliminated redevelopment agencies as a measure to ease budget shortfalls. After Agency obligations, there was approximately \$200,000 for redevelopment and economic development activities—which is no longer available. Personnel costs previously associated with the Community Redevelopment Agency have been absorbed primarily by the General Fund.

Securing Our Future: Reserving the General Fund Reserve

In the midst of an unfavorable economic downturn, the City’s healthy General Fund Reserve (GFR) enabled us to cope—even elevate level of service by making strategic investments. One-time GFR outlays in FY 2011-12 and 2012-13 have been critical in the City’s efforts to modernize operations and upgrade infrastructure.

While the GFR was previously unrestricted—meaning money can be taken out and approved for practically any purpose, from covering equipment costs to emergencies—toward ensuring that resources will be available in the future for emergencies, contingencies, liabilities and planned major capital projects, the City Council and staff are developing a comprehensive budget reserve policy.

In so doing, the City Council has introduced an Ordinance that recommends dollar amounts for General Fund Budgeted Reserves. Various budgeted reserve fund accounts will be established, with each designated for specific purposes. The goal of this initiative was to maintain adequate financial reserves such that, in the event of economic downturns, variable annual revenue fluctuations, or unforeseen hardships—such as the 2011 windstorm—the City may still continue to meet expenditure obligations and provide essential city services.

If the City Council adopts the Ordinance during the second reading scheduled for June 5, 2012, the Ordinance will take effect July 5, 2012.

These reserve levels will be reviewed on an annual basis (or more often if necessary) as part of the City Budget process. Recommendations for changes in these reserves would come from the City Manager to the Council.

PROPOSED ALLOCATIONS	
<i>Emergency/Disasters</i>	\$1,000,000
<i>Liquidity</i>	\$2,000,000
<i>Local Economic Uncertainty</i>	\$500,000
<i>Other Post-Employment Benefits (OPEB)</i>	\$1,000,000
<i>Fleet Management</i>	\$400,000
<i>Facilities Management</i>	\$4,000,000
<i>Technology Replacement</i>	\$200,000
<i>Economic Development</i>	\$8,000,000
<i>Opportunities for One-Time Expenditures</i>	\$4,600,000
GFR TOTAL	\$21,700,000

Continuing from last year’s budget, the City is moving forward with modernizing City Hall operations and strategically investing in capital improvement projects. The shown one-time General Fund Reserve Outlay of \$679,175 is for equipment purchases (i.e., \$182,925) and capital improvement projects (i.e., \$496,250). At the moment, the Council is considering adoption of an **Ordinance** designating budgeted reserves. By June 30, 2013, the General Fund Reserve balance will be \$23,340,861. If Council adopts the allocations as proposed (see *Securing Our Future*), an undesignated balance of \$1,640,861 remains. Staff recommends the one-time outlays be appropriated from this source.

FY 2012-13 BUDGET IN ACTION: HIGHLIGHTS AHEAD

Toward continuing the City’s “high-performance” trajectory—implementing best practices in fiscal planning to maximize resources and focus attention on strategic investment opportunities—the FY 2012-13 Budget targets the following initiatives:

- **Communications and Transparency**
 - ▶ Ramping up outreach efforts to improve citizen engagement and publicize Parks and Recreation programs and events.
 - ▶ Technology upgrades in the City Clerk’s Office to provide more efficient document storage and enhance transparency.
- **Economic Development**
 - ▶ Continue allocating resources to grow the City’s assets (e.g., leveraging General Fund dollars enabled the City to capture millions of dollars in grants for the Rosemead Boulevard Project).
- **Transportation and Mobility**
 - ▶ The Public Transportation Budget (Prop A Fund) includes \$90,000 to add fixed-route shuttle services.
 - ▶ More aggressive street maintenance is planned for the coming year in a preventative effort to avoid heavier costs from extensive wear in the future.
 - ▶ Increased efforts for re-striping, re-painting of city streets and parking lots.

- **Park Ranger Program**
 - ▶ Plans are under development to hire two part-time Park Rangers (approximately 1,500 hours each, budgeted through the Parks Maintenance, Community Preservation and Public Safety programs).
- **Rosemead Boulevard Project**
 - ▶ Construction of the \$18 million project is set to begin late summer 2012.

I trust that this **Budget-in-Brief** is informative and provides a glimpse into the City's upcoming activities and programs. As always, we value your involvement and engagement. For questions or comments, contact me or the City's Administrative Services Director, Tracey Hause, at (626) 285-2171.

Sincerely,

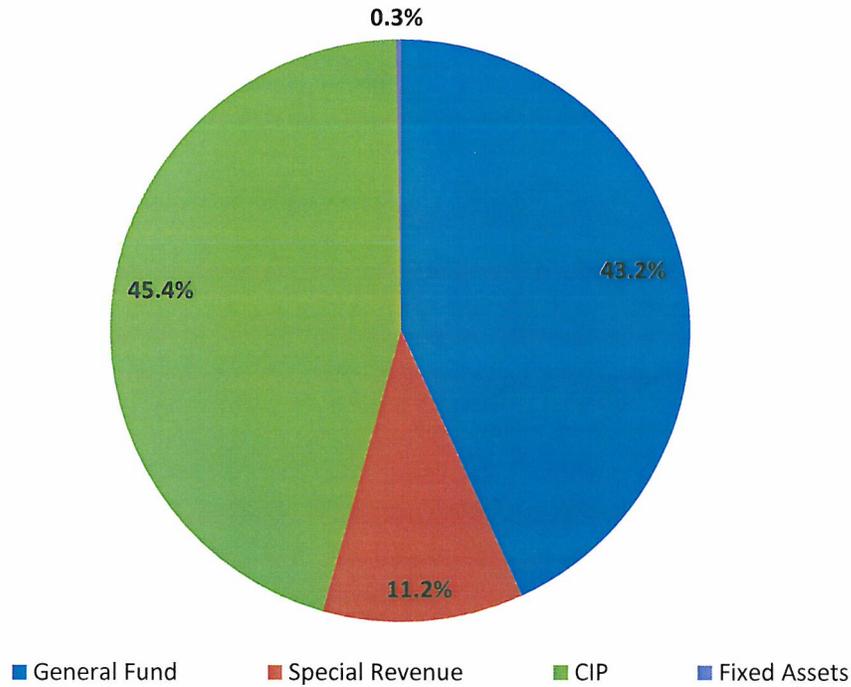
A handwritten signature in black ink, consisting of several overlapping loops and a trailing line that ends in a small arrowhead pointing to the right.

Jose E. Pulido
City Manager

CITY OF TEMPLE CITY

Draft FY 2012-13 Proposed City Budget

Budgeted Citywide Expenditures

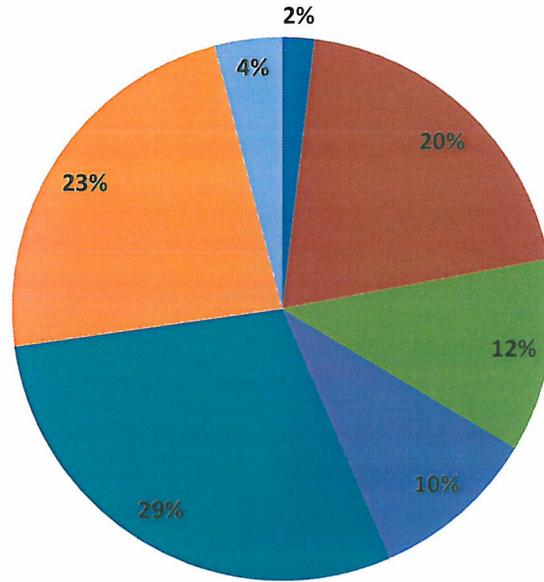


General Fund	\$ 12,121,015	43.2%
<i>(City personnel cost and operating departmental programs, CIP and Fixed Assets)</i>		
Special Revenue	\$ 3,149,005	11.2%
<i>(City personnel cost and operating departmental programs)</i>		
CIP	\$ 12,742,360	45.4%
<i>(Capital improvement projects funded by special revenue)</i>		
Fixed Assets	\$ 77,760	0.3%
<i>(Fixed assets funded by special revenue)</i>		
	<u>\$ 28,090,140</u>	

CITY OF TEMPLE CITY

Draft FY 2012-13 Proposed City Budget

Budgeted General Fund Revenue



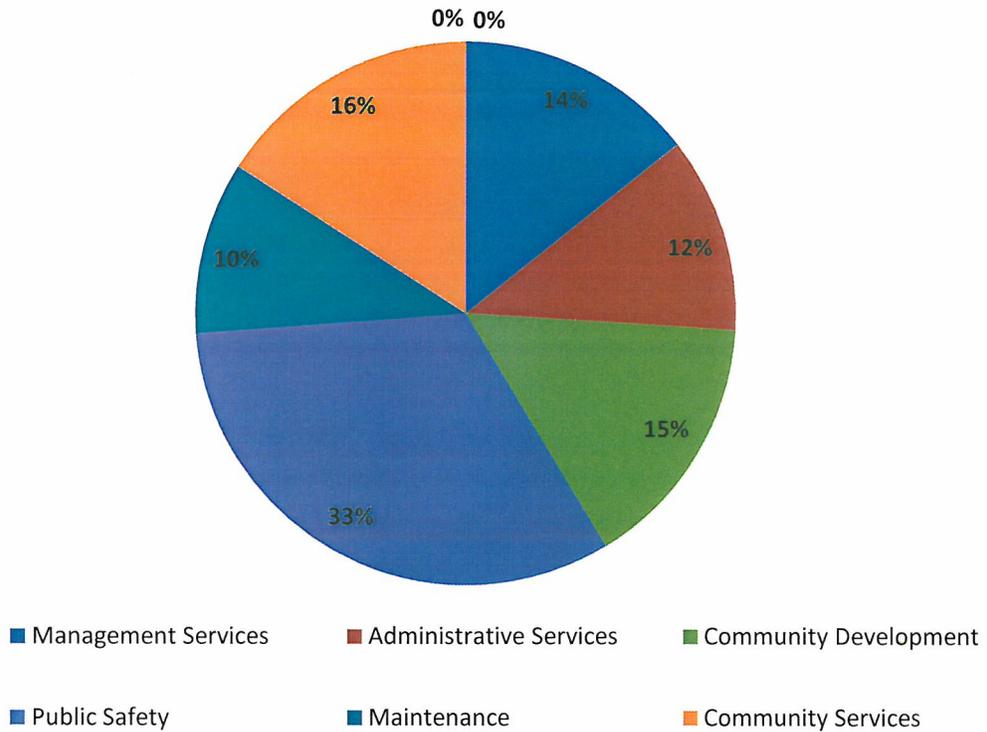
- Other Sources ■ Property Taxes ■ Sales Taxes ■ Other Taxes
- Intergovernmental ■ Fees, Fines, Charges ■ Investments

Other Sources	\$ 218,500	2%
<i>(Revenue that does not readily fit into other categories)</i>		
Property Taxes	\$ 2,285,000	20%
<i>(City allocation of collected County property taxes)</i>		
Sales Taxes	\$ 1,305,000	11%
<i>(1% tax collected on retail sales)</i>		
Other Taxes	\$ 1,130,200	10%
<i>(Miscellaneous taxes)</i>		
Intergovernmental	\$ 3,321,400	29%
<i>(In-lieu tax, vehicle license fee and any other reimbursement)</i>		
Fees, Fines, Charges	\$ 2,635,760	23%
<i>(Payments received by City for services performed)</i>		
Investments	\$ 455,000	4%
<i>(Local agency investment fund, certificates of deposit, money market accounts)</i>		
	<u>\$ 11,350,860</u>	

CITY OF TEMPLE CITY

Draft FY 2012-13 Proposed City Budget

Budgeted General Fund Expenditures



Management Services	\$ 1,636,180	14%
<i>(City administration, legal services, economic development, special projects, city clerk)</i>		
Administrative Services	\$ 1,334,700	12%
<i>(Financial administration, personnel, IT, risk management, purchasing, performance bonus)</i>		
Community Development	\$ 1,758,950	15%
<i>(Planning, building and safety, housing, community preservation)</i>		
Public Safety	\$ 3,716,055	32%
<i>(Sheriff services, emergency preparedness)</i>		
Maintenance	\$ 1,174,310	10%
<i>(Facility maintenance, street sweeping, traffic signals)</i>		
Community Services	\$ 1,821,645	16%
<i>(Parks maintenance, recreational programming, senior services, public transit)</i>		
	<u>\$ 11,441,840</u>	

CITY OF TEMPLE CITY
ADOPTED BUDGET
FY 2011-2013

ESTIMATED REVENUE FUNDS - BY SOURCE

	ACTUAL 2009-10	Actual 2010-11	ADOPTED 2011-12	ESTIMATED 2011-12	PROPOSED 2012-13
<u>GENERAL FUND</u>					
TAXES					
Real Estate Transfer Tax 01-810-32-3201	125,323	99,701	120,000	100,000	100,000
Sales and Use Tax 01-810-32-3205	1,140,905	1,223,189	1,082,870	1,245,000	1,305,000
In Lieu Sales Tax 01-810-32-3206	334,823	391,537	388,220	419,000	437,000
Franchise Fees 01-810-32-3207	533,542	542,523	543,250	543,250	558,200
Transient Occupancy Tax 01-810-32-3209	34,844	34,221	31,000	31,000	35,000
Property Tax Allocation 01-810-32-3211	1,661,163	2,160,299	2,240,250	2,240,250	2,285,000
	<u>3,830,600</u>	<u>4,451,470</u>	<u>4,405,590</u>	<u>4,578,500</u>	<u>4,720,200</u>
LICENSES AND PERMITS					
Business License Fees 01-820-33-3301	151,245	164,719	176,000	185,000	190,000
Building Permit Fees 01-820-33-3303	696,833	599,840	621,100	650,000	700,000
Parking Permit Fees 01-820-33-3305	56,800	55,023	98,800	75,000	75,000
Animal License Fees 01-820-33-3307	66,707	73,546	78,900	78,900	82,000
Vehicle Impound Fees 01-820-33-3309	28,571	20,565	55,000	21,000	35,000
Temp Parking Permit Fees 01-820-33-3311	79,424	92,841	80,500	100,500	113,000
Code Enforcement Fees 01-820-33-3313	14,517	21,750	94,560	38,000	50,000
In Lieu Parking Fees 01-820-33-3315	2,250	-	-	-	-
	<u>1,096,347</u>	<u>1,028,284</u>	<u>1,204,860</u>	<u>1,148,400</u>	<u>1,245,000</u>
INTERGOVERNMENTAL					
In Lieu Tax 01-830-34-3401	104,953	164,039	95,000	95,000	95,000
Intergovernmental 01-830-34-3428	476,077	10,000	-	-	-
In Lieu VLF 01-830-34-3430	2,968,541	3,055,812	3,055,800	3,178,500	3,226,400
State Mandated Reimbursement 01-830-34-3405	-	-	-	-	-
	<u>3,549,571</u>	<u>3,229,851</u>	<u>3,150,800</u>	<u>3,273,500</u>	<u>3,321,400</u>
CHARGES FOR SERVICES					
Shared Maintenance Charges 01-840-35-3501	3,540	3,630	3,690	3,690	3,760
Zoning Fees 01-840-35-3503	33,371	49,310	199,100	125,000	125,000
Recreation Fees 01-840-35-3505	475,874	517,381	509,900	509,900	578,000
Plan Check Fees 01-840-35-3508	5,757	39,196	25,000	25,000	100,000
Facility Rental Fees 01-840-35-3510	24,434	21,838	21,900	21,900	59,000
	<u>542,976</u>	<u>631,355</u>	<u>759,590</u>	<u>685,490</u>	<u>865,760</u>
FINES, FORFEITURES AND PENALTIES					
Court Fines 01-850-36-3601	534,287	423,041	627,000	433,000	525,000

**CITY OF TEMPLE CITY
ADOPTED BUDGET
FY 2011-2013**

ESTIMATED REVENUE FUNDS - BY SOURCE

	ACTUAL 2009-10	Actual 2010-11	ADOPTED 2011-12	ESTIMATED 2011-12	PROPOSED 2012-13
USE OF MONEY					
Interest-LAIF 01-860-37-3701	122,837	96,805	76,500	76,500	95,000
Interest - Others 01-860-37-3703	216,602	211,551	190,000	190,000	220,000
Interest- CD 01-860-37-3704	102,924	100,740	87,100	97,100	140,000
	<u>442,363</u>	<u>409,096</u>	<u>353,600</u>	<u>363,600</u>	<u>455,000</u>
OTHER					
AB939 Reimbursement 01-870-38-3807	6,975	8,844	8,100	8,100	8,700
Recyclable Revenue 01-870-38-3809	35,036	53,542	40,300	54,000	55,000
Rental Income 01-870-38-3811	65,928	57,441	56,700	56,700	57,500
Sale of City Property 01-870-38-3813	-	-	-	-	-
Other Reimbursement 01-870-38-3815	130,386	113,500	90,000	90,000	90,000
Donations 01-870-38-3816	23,030	864	-	-	-
Sundry 01-870-38-3817	1,213	5,933	1,000	1,000	1,000
CRA Admin Reimb 01-870-38-3818	137,915	213,952	172,115	172,115	-
L/LD Admin Reimb 01-870-38-3819	14,300	17,512	6,300	6,300	6,300
	<u>414,783</u>	<u>471,588</u>	<u>374,515</u>	<u>388,215</u>	<u>218,500</u>
TOTAL GENERAL FUND REVENUE	<u>10,410,927</u>	<u>10,644,685</u>	<u>10,875,955</u>	<u>10,870,705</u>	<u>11,350,860</u>
<u>SPECIAL REVENUE FUNDS</u>					
TRAFFIC SAFETY 11-850-36-3602	96,777	72,429	115,000	50,000	50,000
SLESF STATE COPS GRANT (BRULTE) 13-830-34-3402	100,000	100,000	100,000	100,000	-
INTEREST 13-860-37-3701	244	199	-	100	-
	<u>100,244</u>	<u>100,199</u>	<u>100,000</u>	<u>100,100</u>	<u>-</u>
PROP A TRANSPORTATION 15-830-34-3406	453,984	483,469	505,790	528,000	550,000
BUS PASS SALES 15-840-35-3507	168,878	146,587	189,000	150,000	150,000
INTEREST 15-860-37-3701	14,588	10,347	12,300	8,000	8,000
	<u>637,450</u>	<u>640,403</u>	<u>707,090</u>	<u>686,000</u>	<u>708,000</u>
PROP C TRANSPORTATION 16-830-34-3407	376,599	401,356	419,580	422,000	435,000
INTEREST 16-860-37-3701	22,364	18,372	19,475	17,000	16,000
	<u>398,963</u>	<u>419,728</u>	<u>439,055</u>	<u>439,000</u>	<u>451,000</u>

**CITY OF TEMPLE CITY
ADOPTED BUDGET
FY 2011-2013**

ESTIMATED REVENUE FUNDS - BY SOURCE

	ACTUAL 2009-10	Actual 2010-11	ADOPTED 2011-12	ESTIMATED 2011-12	PROPOSED 2012-13
USED OIL					
INTERGOVERNMENTAL	-	12,341	11,410	11,410	11,410
17-830-34-3428					
INTEREST-LAIF	57	28	100	100	100
17-860-37-3701					
	<u>57</u>	<u>12,369</u>	<u>11,510</u>	<u>11,510</u>	<u>11,510</u>
STATE OFFICE OF THE					
TRAFFIC SAFETY GRANT	20,219	1,660	-	-	-
19-830-34-3422					
GAS TAX 2105	194,985	184,140	200,000	200,000	213,000
21-830-34-3408					
GAS TAX 2106	118,734	112,617	130,000	130,000	130,000
21-830-34-3409					
GAS TAX 2107	259,873	245,931	265,000	265,000	284,000
21-830-34-3410					
GAS TAX 2107.5	6,000	6,000	6,000	6,000	6,000
21-830-34-3411					
GAS TAX 2103	-	339,820	350,000	350,000	370,000
21-830-34-3437					
INTEREST	2,400	3,064	2,100	3,000	3,000
21-860-37-3701					
	<u>581,992</u>	<u>891,572</u>	<u>953,100</u>	<u>954,000</u>	<u>1,006,000</u>
TRAFFIC CONGESTION RELIEF	323,627	-	374,000	-	-
22-830-34-3419					
INTEREST	2,102	2,048	500	-	-
22-860-37-3701					
	<u>325,729</u>	<u>2,048</u>	<u>374,500</u>	<u>-</u>	<u>-</u>
PROP 1B	-	530,758	-	-	-
24-830-34-3424					
INTEREST	3,854	3,473	1,000	1,000	1,000
24-860-37-3701					
	<u>3,854</u>	<u>534,231</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
ARRA	711,012	130,271	30,165	30,165	-
25-830-34-3435					
JAG Formula Fund	33,028	-	-	-	-
26-830-34-3440					
CDBG (for Department Programs)	349,299	144,323	286,845	190,455	256,085
CDBG (for CIP Project)	-	-	125,000	-	100,000
27-830-34-3412					
LOCAL TRANSPORTATION SB 821	7,895	27,565	49,295	-	22,000
28-830-34-3413					
INTEREST	-	13	-	-	10
28-860-37-3701					
	<u>7,895</u>	<u>27,578</u>	<u>49,295</u>	<u>-</u>	<u>22,010</u>
AIR QUALITY IMPROVEMENT	40,475	39,362	40,000	40,000	40,000
29-830-34-3414					
INTEREST	80	192	50	190	190
29-860-37-3701					
	<u>40,555</u>	<u>39,554</u>	<u>40,050</u>	<u>40,190</u>	<u>40,190</u>
MEASURE R	226,591	299,755	347,000	330,000	330,000
30-830-34-3436					
INTEREST	431	1,638	250	1,500	1,500
30-860-37-3701					
	<u>227,022</u>	<u>301,393</u>	<u>347,250</u>	<u>331,500</u>	<u>331,500</u>

CITY OF TEMPLE CITY
ADOPTED BUDGET
FY 2011-2013

ESTIMATED REVENUE FUNDS - BY SOURCE

	ACTUAL 2009-10	Actual 2010-11	ADOPTED 2011-12	ESTIMATED 2011-12	PROPOSED 2012-13
SEWER RECONSTRUCTION 33-840-35-3502	50,000	-	30,000	30,000	20,000
EECBG GRANT 34-830-34-3441	9,000	14,500	120,000	-	-
CONGESTION MANAGEMENT FEES 35-840-35-3506	3,366	1,496	3,000	1,000	1,000
HIGHWAY SAFETY IMPROVEMENT PROGRAM 36-xxx-xx-xxxx	-	-	-	142,520	340,000
SURFACE TRANSPORTATION PROGRAM - LOCAL 37-830-34-3429	-	36,189	-	-	-
1992 PARK BOND FUND 92/96 PARK BOND MAINT/SERVICE 41-830-34-3417	62,725	62,725	62,700	60,000	40,000
1996 PARK BOND FUND 42-830-34-3416	45,316	-	-	-	-
STATE RECYCLING/LITTER FUNDS 43-830-34-3424	5,000	-	9,700	9,815	9,700
PARK ACQUISITION FUND 46-840-35-3504	17,000	14,000	22,000	15,000	17,000
LIGHTING/LANDSCAPE DISTRICT ASSESSMENT FEES 47-810-32-3213	320,696	325,057	315,000	315,000	330,000
AD VALOREM TAX 47-810-32-3214	678,467	752,670	730,000	730,000	750,000
INTERGOVERNMENTAL 47-830-34-3428	29,173	-	-	-	-
INTEREST 47-860-37-3701	7,468	6,194	6,000	5,000	6,000
	<u>1,035,804</u>	<u>1,083,921</u>	<u>1,051,000</u>	<u>1,050,000</u>	<u>1,086,000</u>
TOTAL SPECIAL REVENUE	<u>4,762,307</u>	<u>4,530,589</u>	<u>4,878,260</u>	<u>4,142,255</u>	<u>4,490,995</u>
TRUST FUND INTEREST-OTHERS 62-860-37-3703	2,910	1,426	2,500	1,800	2,000
SELF INSURANCE FUND 65-870-38-3807	47,127	44,773	40,000	40,000	40,000
TOTAL ALL FUNDS	<u>15,223,271</u>	<u>15,221,473</u>	<u>15,796,715</u>	<u>15,054,760</u>	<u>15,883,855</u>

CITY OF TEMPLE CITY
ADOPTED BUDGET
FY 2011-2013

EXPENDITURE APPROPRIATIONS
BY FUNDING SOURCE

PROGRAM	ACTUAL 2009-10	ACTUAL 2010-11	ADOPTED 2011-12	ESTIMATED 2011-12	PROPOSED 2012-13	Budget % Change
<u>GENERAL FUND</u>						
City Council	138,743	113,635	189,165	156,565	161,445	-14.7%
City Manager	209,716	363,612	853,375	720,400	890,605	4.4%
City Attorney	195,793	278,256	250,000	260,700	222,700	-10.9%
Elections	53	56,945	-	75	70,925	
Council Support	273,346	233,701	331,895	293,495	290,505	-12.5%
Support Services	174,129	162,653	168,335	89,520	199,075	18.3%
Insurance/Benefits	264,831	122,487	256,790	227,050	344,560	34.2%
Ins/Ben - Performance Bonus	-	-	-	-	175,000	
Accounting	335,053	403,989	554,600	433,015	480,115	-13.4%
Purchasing	214,405	182,146	122,850	106,155	135,950	10.7%
Planning	515,644	503,369	660,985	484,640	612,750	-7.3%
Building	328,435	378,210	494,495	402,890	402,050	-18.7%
Housing	137,632	104,204	112,285	185,795	93,660	-16.6%
Community Relations	251,835	260,297	257,215	204,165	-	
Recreation/Human Services	976,031	872,386	969,300	928,715	1,029,560	6.2%
Parks - Maintenance/Facilities	721,339	682,351	756,470	733,965	792,085	4.7%
Law Enforcement	3,246,481	3,332,461	3,313,310	3,385,360	3,621,650	9.3%
Traffic Engineering	24,230	14,320	25,480	11,100	8,280	-67.5%
Animal Control	247,734	229,613	270,670	265,770	196,530	-27.4%
Emergency Services	48,733	51,377	101,765	100,575	94,405	-7.2%
Community Preservation	234,531	261,398	529,625	556,425	650,490	22.8%
R.S.V.P.	34,412	11,883	-	-	-	
Parking Administration	174,360	244,144	405,315	204,400	264,440	-34.8%
Administration & Engineering	102,904	71,143	186,225	142,045	207,630	11.5%
Solid Waste Management	738	-	-	-	-	
General Government Bldg	207,810	182,595	275,750	283,450	247,035	-10.4%
Parking Facilities	128,832	118,213	130,485	130,585	216,775	66.1%
Graffiti Abatement	28,434	35,167	55,400	25,400	33,620	-39.3%
	<u>9,216,184</u>	<u>9,270,555</u>	<u>11,271,785</u>	<u>10,332,255</u>	<u>11,441,840</u>	<u>1.5%</u>

**CITY OF TEMPLE CITY
ADOPTED BUDGET
FY 2011-2013**

EXPENDITURE APPROPRIATIONS
BY FUNDING SOURCE

PROGRAM	ACTUAL 2009-10	ACTUAL 2010-11	ADOPTED 2011-12	ESTIMATED 2011-12	PROPOSED 2012-13	Budget % Change
<u>TRAFFIC SAFETY</u>						
Law Enforcement	130,116	99,159	125,000	50,000	40,000	-68.0%
<u>HIGH TECHNOLOGY GRANT</u>						
Law Enforcement	-	-	-	-	-	
<u>STATE COPS GRANT FUND</u>						
Law Enforcement	100,000	100,000	100,000	100,000	-	
<u>JAG FORMULA FUND</u>						
Law Enforcement	33,028	-	-	-	-	
<u>COPS Hiring Recovery Program</u>						
Law Enforcement	-	-	-	-	-	
<u>PROP A TRANSPORTATION</u>						
Public Transportation	734,565	721,977	673,520	621,985	755,010	12.1%
<u>USED OIL GRANT</u>						
Solid Waste Management	6,238	8,845	8,690	8,690	8,690	0.0%
<u>TRAFFIC SAFETY GRANT</u>						
Law Enforcement	12,293	11,577	-	-	-	
<u>HOMELAND SECURITY GRANT</u>						
Law Enforcement	-	-	-	-	-	
<u>GAS TAX FUNDS 2105/2106/2107/2107.5</u>						
Administration and Engineering	5,415	6,054	25,975	6,000	6,000	-76.9%
Street Cleaning	113,043	116,879	128,340	128,340	122,340	-4.7%
Traffic Signs and Striping Maint.	41,825	40,078	116,720	66,720	172,325	47.6%
Street Maintenance	185,748	182,321	927,500	112,500	252,500	-72.8%
Sidewalk Maintenance	19,631	14,144	165,000	20,000	165,000	0.0%
Trees and Parkways	-	95,959	115,250	115,250	118,490	2.8%
	365,662	455,435	1,478,785	448,810	836,655	-43.4%
<u>TRAFFIC CONGESTION RELIEF</u>						
Traffic Signs and Striping Maint.	12,150	-	-	-	-	

**CITY OF TEMPLE CITY
ADOPTED BUDGET
FY 2011-2013**

EXPENDITURE APPROPRIATIONS
BY FUNDING SOURCE

PROGRAM	ACTUAL 2009-10	ACTUAL 2010-11	ADOPTED 2011-12	ESTIMATED 2011-12	PROPOSED 2012-13	Budget % Change
<u>CDBG</u>						
Housing	316,676	100,818	248,390	152,000	225,000	-9.4%
Recreation/Human Services	32,623	43,505	38,455	38,455	31,085	-19.2%
	<u>349,299</u>	<u>144,323</u>	<u>286,845</u>	<u>190,455</u>	<u>256,085</u>	-10.7%
<u>EECBG</u>						
Housing	-	-	120,000	-	-	
<u>SB821</u>						
Sidewalk Maintenance	7,895	-	-	-	-	
<u>SEWER RECONSTRUCTION</u>						
Street Maintenance	-	-	10,000	10,000	10,000	0.0%
<u>1992/96 PARK BOND</u>						
Parks - Maintenance/Facilities	62,725	62,725	62,700	60,000	40,000	-36.2%
<u>STATE RECYCLING</u>						
City Manager	-	-	-	-	9,700	
Trees and Parkways	732	-	-	-	-	
<u>LIGHTING AND LANDSCAPE DIST.</u>						
Traffic Signal Maintenance	111,848	125,149	156,800	116,800	156,800	0.0%
Street Lighting	339,197	316,601	345,575	315,475	349,630	1.2%
Trees and Parkways	487,343	286,089	444,950	367,160	383,635	-13.8%
	<u>938,388</u>	<u>727,839</u>	<u>947,325</u>	<u>799,435</u>	<u>890,065</u>	-6.0%
<u>SELF INSURANCE FUND</u>						
Insurance/Benefits	222,837	272,326	302,800	302,800	302,800	0.0%
TOTAL PROGRAM EXPENDITURES	<u><u>12,192,112</u></u>	<u><u>11,874,761</u></u>	<u><u>15,387,450</u></u>	<u><u>12,924,430</u></u>	<u><u>14,590,845</u></u>	-5.2%

**CITY OF TEMPLE CITY
ADOPTED BUDGET
FY 2011-2013**

**EXPENDITURE APPROPRIATIONS
BY PROGRAM**

PROGRAM	ACTUAL 2009-10	ACTUAL 2010-11	ADOPTED 2011-12	ESTIMATED 2011-12	PROPOSED 2012-13
MANAGEMENT SERVICES DEPARTMENT					
City Council	138,743	113,635	189,165	156,565	161,445
City Manager	209,716	363,612	853,375	720,400	900,305
City Attorney	195,793	278,256	250,000	260,700	222,700
Elections	53	56,945	-	75	70,925
Council Support	273,346	233,701	331,895	293,495	290,505
Support Services	174,129	162,653	168,335	-	-
Insurance/Benefits	487,668	394,813	559,590	-	-
Community Relations	-	-	257,215	204,165	-
	<u>1,479,448</u>	<u>1,603,615</u>	<u>2,609,575</u>	<u>1,635,400</u>	<u>1,645,880</u>
ADMINISTRATIVE SERVICES DEPARTMENT					
Support Services	-	-	-	89,520	199,075
Insurance/Benefits	-	-	-	529,850	647,360
Ins/Ben - Performance Bonus	-	-	-	-	175,000
Accounting	335,053	403,989	554,600	433,015	480,115
Purchasing	214,405	182,146	122,850	106,155	135,950
	<u>549,458</u>	<u>586,135</u>	<u>677,450</u>	<u>1,158,540</u>	<u>1,637,500</u>
COMMUNITY DEVELOPMENT DEPARTMENT					
Planning	515,644	503,369	660,985	484,640	612,750
Building	328,435	378,210	494,495	402,890	402,050
Housing	454,308	205,022	480,675	337,795	318,660
	<u>1,298,387</u>	<u>1,086,601</u>	<u>1,636,155</u>	<u>1,225,325</u>	<u>1,333,460</u>
PARKS & RECREATION DEPARTMENT					
Community Relations	251,835	260,297	-	-	-
Recreation/Human Services	1,008,654	915,891	1,007,755	967,170	1,060,645
Public Transportation	734,565	721,977	673,520	621,985	755,010
Parks - Maintenance/Facilities	784,064	745,076	819,170	793,965	832,085
Trees and Parkways	488,075	382,048	560,200	482,410	502,125
	<u>3,267,193</u>	<u>3,025,289</u>	<u>3,060,645</u>	<u>2,865,530</u>	<u>3,149,865</u>

**CITY OF TEMPLE CITY
ADOPTED BUDGET
FY 2011-2013**

EXPENDITURE APPROPRIATIONS
BY PROGRAM

PROGRAM	ACTUAL 2009-10	ACTUAL 2010-11	ADOPTED 2011-12	ESTIMATED 2011-12	PROPOSED 2012-13
COMMUNITY DEVELOPMENT DEPARTMENT					
PUBLIC SAFETY DIVISION					
Law Enforcement	3,521,918	3,543,197	3,538,310	3,535,360	3,661,650
Traffic Engineering	24,230	14,320	25,480	11,100	8,280
Animal Control	247,734	229,613	270,670	265,770	196,530
Emergency Services	48,733	51,377	101,765	100,575	94,405
Community Preservation	234,531	261,398	529,625	556,425	650,490
R.S.V.P.	34,412	11,883	-	-	-
Parking Administration	174,360	244,144	405,315	204,400	264,440
	<u>4,285,918</u>	<u>4,355,932</u>	<u>4,871,165</u>	<u>4,673,630</u>	<u>4,875,795</u>
PUBLIC WORKS DIVISION					
Administration and Engineering	108,319	77,197	212,200	148,045	213,630
Street Cleaning	113,043	116,879	128,340	128,340	122,340
Traffic Signal Maintenance	111,848	125,149	156,800	116,800	156,800
Traffic Signs and Striping Maint.	53,975	40,078	116,720	66,720	172,325
Street Maintenance	185,748	182,321	937,500	122,500	262,500
Sidewalk Maintenance	27,526	14,144	165,000	20,000	165,000
Solid Waste Management	6,976	8,845	8,690	8,690	8,690
Street Lighting	339,197	316,601	345,575	315,475	349,630
	<u>946,632</u>	<u>881,214</u>	<u>2,070,825</u>	<u>926,570</u>	<u>1,450,915</u>
MAINTENANCE DIVISION					
General Government Bldg	207,810	182,595	275,750	283,450	247,035
Parking Facilities	128,832	118,213	130,485	130,585	216,775
Graffiti Abatement	28,434	35,167	55,400	25,400	33,620
	<u>365,076</u>	<u>335,975</u>	<u>461,635</u>	<u>439,435</u>	<u>497,430</u>
TOTAL ALL PROGRAMS	<u><u>12,192,112</u></u>	<u><u>11,874,761</u></u>	<u><u>15,387,450</u></u>	<u><u>12,924,430</u></u>	<u><u>14,590,845</u></u>

Note: Equipment replacement and capital improvement projects are accounted for in a separate section of the budget.

**CITY OF TEMPLE CITY
ADOPTED BUDGET
FY 2011-2013**

CAPITALIZED FIXED ASSETS

			<u>PROPOSED</u>
			<u>FY 2012-13</u>
			<u>DESCRIPTION</u>
PARKS & RECREATION			
Recreation/Human Services	- Special	2 Carnival Games (Duck Pond & Fishing) 2 Street Banners 01-940-57-4840	1,550 1,700 <u>3,250</u>
		GF	
Parks - Maintenance/Facilities	- Vehicle	Lift Gate and Light Bar for Pick up Truck 8' x 16' Hauling Trailer with Ramp 01-940-59-4820	AQMD 5,500 GF <u>19,575</u> 25,075
	- Office	12 Mobile Folding Tables 01-940-59-4830	GF <u>6,700</u> 6,700
Trees & Parkways	- Special	1 Chain Saw 1 Back Pack Blower 1 Stump Grinder 47-970-83-4840	710 550 <u>35,000</u> L/LD <u>36,260</u>
COMMUNITY DEVELOPMENT			
Public Safety Division			
Community Preservation	- Office	3 Panasonic Tough Books 01-950-65-4830	GF <u>12,000</u> 12,000
Parking Administration	- Vehicle	1 Mobile Digital Computer 01-950-67-4820	GF <u>7,000</u> 7,000
Public Works Division			
Street Maintenance	- Special	2 Wanco Mini Full Matrix Message Broads with Modems 21-960-75-4840	GT <u>36,000</u> 36,000
Maintenance Division			
General Government Buildings	- Office	Technology Upgrade 3 Credit Card Machines for City Hall 1 Mailing Machine Technical upgrades to remodel Administrative and Community Development Conference Rooms 01-970-81-4830	30,000 2,400 9,000 <u>13,000</u> GF <u>54,400</u>
	- Special	1 Emergency Generator for City Hall, Civic Center and EOC 01-970-81-4840	GF <u>80,000</u> 80,000
TOTAL CAPITALIZED FIXED ASSETS			<u><u>260,685</u></u>